Meeting	Item	Frequency	Presented by	Description
12 May 2025	External Audit Plan 2024/25	Annual	External Audit	To discuss the External Audit Plan for 2024/25
	Corporate Debt Policy	4 Yearly and as required	Sian Warren/Peter Catchpole	To agree proposed changes/updates to the Corporate Debt Policy
	Risk-Based Internal Audit Plan 2025/26	Annual	Deborah Moss	To approve the internal audit plan and resources for the forthcoming year
	Risk Management Policy & Strategy Review	Annual	Stephen Beacher	To provide an update to the Audit and Risk Management Committee on the latest Risk Management Policy and Strategy. To consider and note the annual review of risk management and corporate risk register.
	Risk Register – Quarterly update	Quarterly	Stephen Beacher	To review and approve the quarterly risk register.
	RIPA Annual Update	Annual	Amy Brown	To review the Council's use of the Regulation of Investigatory Power Act 2000 (RIPA).
	Audit and Risk Management Committee Work Programme proposed for 2025/26	Quarterly	Chair	Proposal for 2025/26
28 July 2025	Mandatory Training – verbal update		Sam Anthony	As requested by the Committee, a verbal update on the mandatory training position including the procedure for monitoring.
	Risk Register – Quarterly update	Quarterly	Sam Anthony (on behalf of Stephen Beacher)	To review and approve the quarterly risk register.
	Local Code of Governance	Annual	Peter Catchpole Deborah Moss	To review and approve the updated Local Code of Governance.

	Draft Annual Governance Statement 2024/25	Annual	Peter Catchpole Deborah Moss	To review and approve the draft annual AGS for publication. Regulation 6(1) of the Accounts and Audit Regulations 2015 requires the Council to conduct an annual review of the effectiveness of its system of internal control and publish an Annual Governance Statement (AGS). The CIPFA Finance Advisory Network has issued detailed practical guidance for meeting the requirements of the Accounts and Audit Regulations
	Internal Audit Annual Report and Opinion 2024/25	Annual	Deborah Moss	To provide the Audit and Risk Management Committee with an overview of the work undertaken by Internal Audit during 2024/25. To provide the Head of Internal Audit's annual opinion on the system of internal control. To consider the effectiveness of Internal Audit.
	Audit and Risk Management Committee Annual Report 2024/25	Annual	Chair	To review the report of Committee to Full Council on the commitment and effectiveness of the Audit and Risk Management Committee's work from April 2024 to March 2025.
	Audit and Risk Management Committee Work Programme	Quarterly	Chair / Peter Catchpole	Information Purposes
29 September 2025 - cancelled				
24 November 2025	Draft – Auditor's Annual Report 2024.25	Annual	External Auditors	To receive the draft Auditor's Annual Report on the 2024/25 external audit.
	Treasury Management Strategy Statement and Annual Investment Strategy Mid-year review	6 monthly	Sian Warren	To review the activity for first 6 months of the year and to provide members with an update on matters pertinent to the Councils Treasury Management

				Strategy.
	Internal Audit Plan 2025/26 – Quarterly Update	Progress report	Deborah Moss	To approve the updated internal audit plan and resources for the year. To consider and note the activity and performance of the Internal Audit function. To consider the implementation of audit actions.
	Risk Register – Quarterly update	Quarterly	Deborah Moss on behalf of Stephen Beacher	To provide an update to the Audit and Risk Management Committee on the Council's Corporate Risk Register.
	Audit and Risk Management Committee Work Programme	Quarterly	Chair	Information Purposes.
09 February 2026 (date to be confirmed)	Annual Audit Letter 2024/25	Annual	External Audit	To note the independent external auditors, Ernst & Young (EY), Annual Audit Letter
	Audit Results/Completion Report 2024/25	Annual	External Audit	To receive the Audit Results Report on the 2024/25 external audit
	Letter of Representation 2024/25	Annual	Peter Catchpole/Sian Warren	To approve and sign the Letter of Representation for 2024/25
	Final Statement of Accounts 2024/25	Annual	Sian Warren	To approve the final Statement of Accounts for 2024/25
	Value for Money Report 2024/25	Annual	Sian Warren	To receive the VFM report for 2024/25
	Treasury Management Strategy Statement, Capital Strategy, Minimum Revenue Provision Policy Statement and Annual Investment Strategy 2026/27		Mark Saunders	To endorse the strategy to be included in the final budget report
	NEW Corporate Debt Write-Off Policy	4 Yearly and as required	Sian Warren/ Peter Catchpole	To agree proposed new Policy.
		4 Yearly and as required	Sian Warren/ Peter Catchpole	To agree proposed Policy.

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	Risk Register – Quarterly update	Quarterly	Stephen Beacher	To review and approve the quarterly risk register.	
	Whistleblowing Policy and Annual Whistleblowing Update.	Annual	Sam Anthony	To review and approve the Policy and receive ar annual update on whistleblowing activity.	
	Internal Audit Plan 2025/26 Progress report Q3	Quarterly	Deborah Moss	To consider and note the activity and performance of the Internal Audit function	
	Audit and Risk Management Committee Work Programme	Quarterly	Chair	Information Purposes	
16 March 2026 Risk-Based Internal Audit Plan 2026/27 Annual Governance Statement Update 2024/25		Quarterly	Deborah Moss	To approve the internal audit plan and resources for the forthcoming year	
		Deborah Moss	To review and note the progress on the Annua Governance Statement action plan arising from 2024/25.		
	Risk Management Policy & Strategy Review and Corporate Risk Register	Annual	Stephen Beacher	To provide an update to the Audit and Risk Management Committee on the latest Risk Management Policy and Strategy. To consider and note the annual review of risk	
	RIPA Annual Update			management and corporate risk register. To review the Council's use of the Regulation of Investigatory Power Act 2000 (RIPA).	
	Audit and Risk Management Committee Work Programme proposed for 2026/27.	Quarterly	Chair	Proposal for 2026/27.	

Cyclical Items (not due this year unless policy or legislation changes require amendments prior to review date)

External Auditor Appointment Process
 Corporate Debt Policy (4 Years)
 Dec – Feb 2027
 February 2028

• Anti-Fraud & Corruption Policy and Strategy (4 Years) July 2027

Anti-Money Laundering Policy (4 Years)
 November 2027

• Internal Audit Charter (3 years) July 2026

Whistleblowing Policy frequency of review to be determined

Risk Management Policy & Strategy Review
 March 2025

Annual Items

RIPA Policy and Annual Update
 Annual

• Treasury Management Strategy Statement Annual and Mid-year Review

and Annual Investment Strategy

Internal Audit Annual Plan
 Annual

Internal Audit Annual Report and Annual Opinion Annual

ARMC Annual Report
 Annual

Audit Results Report
 Annual

• Statement of Accounts Annual

Letter of Representation
 Annual

Annual Governance Statement Annual

External Auditor's Report
 Annual

Provisional External Audit Plan
 Annual

• Treasury Management Strategy,

Minimum Revenue Provision Policy Statement

and Annual Investment Strategy

Annual Governance Statement Update Annual

Treasury Management Annual Review Annual

Quarterly Items (each meeting)

Internal Audit Progress ReportCorporate Risk Register UpdateQuarterly

Audit and Risk Management Committee Training sessions 2024

• Statement of Accounts – Mark Saunders TBC

Risk Register – Stephen Beacher

TBC

Cyber Security
Planned 10/02/25

Audit and Risk Management Committee Action Plan

Title	Comments	Due by	RAG
Committee Training	Committee Members to discuss training requirements and provide officers with suggested training topics for future meetings.	Ongoing	
Report on Independent Member	A paper had previously been brought to committee but is now requested to be brought again for discussion and consideration of whether an independent member is desired and recommendation to Council.	Report taken Dec 24	Completed
Cyber Resilience	Committee to be given more information on our cyber resilience – to take place by the Head of ICT in a closed session with Committee.	Training session planned for 10/02/25	Completed
Corporate Training	Committee asked for an update on the training provision.	Verbal update due at Feb 25.	Completed

AUDIT AND RISK MANAGEMENT COMMITTEE WORK PROGRAMME 2024/25

Abbreviations Used in Audit & Risk Management Committee

AGS	Annual Governance Statement		
ARG	Additional Restrictions Grant		
ARP	Anglia Revenue Partnerships		
BCP	Business Continuity Planning		
BEIS	The Department for Business, Energy and Industrial Strategy		
CFR	Capital Financing Requirement		
CIPFA	Chartered Institute of Public Finance and Accountancy		
CIS	Commercial Investment Strategy		
CMT	Corporate Management Team		
CNC	CNC Building Control		
CPCA	Cambridgeshire & Peterborough Combined Authority		
CPE	Civil Parking Enforcement		
CPLRF	Cambridgeshire & Peterborough Local Resilience Forum		
CTS	Council Tax Support		
DFG	Disabled Facilities Grants		
DPA	Data Protection Act		
CSR	Comprehensive Spending Review		
FFL	Fenland Future Ltd		
GDPR	General Data Protection Regulations		
GIAS	Global Internal Audit Standards (replaced the PSIAS from April 2025)		
IAS	International Accounting Standards		
IFRS	International Financial Reporting Standard		
LGA	Local Government Association		
LGR	Local Government Reform		
LGSS	Local Government Shared Services		
LRSG	Local Restrictions Support Grants		
MHCLG	Ministry of Housing Communities and Local Government		
MoU	Memorandum of Understanding		
MRP	Minimum Revenue Provision		
MTFP	Medium Term Financial Plan		
MTSP	Management, Trade Union & Staff Partnership		
NFI	National Fraud Initiative		
NNDR	National Non-Domestic Rates		
OIB	Operational Improvement Board (ARP)		
OLTL	Other Long-Term Liabilities		
PPA	Post Payment Assurance		
PSAA	Public Sector Auditor Appointments		
PSIAS	Public Sector Internal Audit Standards (replaced by Global Internal		
PWLB	Audit Standards from April 2025) Public Works Loan Board		
RIPA	Regulation of Investigative Powers		